## **Barclays PLC Consensus**

The consensus income statement includes litigation and conduct throughout.

GBPm, unless otherwise stated				
Barclays Group	Q124	FY24	FY25	FY26
Total income	6,892	25,761	27,293	28,607
Operating costs	(4,114)	(16,135)	(16,447)	(16,735)
UK bank levy	0	(182)	(184)	(185)
Litigation and conduct	(45)	(276)	(209)	(184)
Total operating expenses	(4,158)	(16,593)	(16,840)	(17,104)
Other net income	(1)	31	2	2
Profit before impairment	2,733	9,198	10,455	11,505
Credit impairment releases/(charges)	(539)	(2,062)	(2,228)	(2,383)
Profit before tax	2,195	7,136	8,227	9,122
Tax charge	(472)	(1,581)	(1,812)	(2,014)
Profit after tax	1,722	5,566	6,415	7,108
Non-controlling interests	(11)	(58)	(58)	(59)
Other equity instrument holders	(247)	(990)	(1,005)	(1,020)
Attributable profit	1,464	4,512	5,359	6,038
Financial metrics				
Cost: income ratio (%)	60	64	62	60
Basic earnings per share (p)	9.7	30.4	38.9	47.6
Return on average tangible shareholders' equity (%)	11.7	8.8	9.9	10.7
Tangible net asset value per share (p)	336	369	418	480
Capital and capital distributions				
Risk weighted assets (£bn)	346	366	379	389
Common equity tier 1 ratio (%) <sup>1</sup>	13.6	13.3	13.4	13.7
Dividend per share (p)	0.0	8.7	9.6	10.9
Share buyback announced	0	1,789	2,056	2,522
Total capital distribution	0	3,024	3,332	3,841
Period end number of shares (m)	14.960	14,228	13,259	12,136

<sup>&</sup>lt;sup>1</sup>Q124 based on the average of eight analysts

# **Appendix**

The following divisional numbers contribute to the Barclays Group consensus

1,785	GBPm				
Committee   Comm	Barclays UK	Q124	FY24	FY25	FY26
Comment   Comm	Total income	1,789	7,376	8,033	8,471
Total operating expenses	Operating costs	(1,048)	(4,285)	(4,411)	(4,441)
Collegerating expenses	UK bank levy	0	(31)	(31)	(32)
Citizen rest Income	Litigation and conduct	(8)	(94)	(60)	(38)
Profit before impairment   733   2,967   5,531   3,961   Credit impairment releases/Icharges    (105)   (130)   (720)   (801)   (901	Total operating expenses	(1,056)	(4,409)	(4,502)	(4,510)
Credit impairment releases/Icharges    (105)   (1730)   (801	Other net income	0	0	0	0
Profit before tax	Profit before impairment	733	2,967	3,531	3,961
Risk weighted assets (thn)   74   82   89   94	Credit impairment releases/(charges)	(105)	(530)	(730)	(801)
Part	Profit before tax	629	2,437	2,801	3,160
1,707	Risk weighted assets (£bn)	74	82	89	94
1,707	Barclays UK Corporate Bank				
Uk bank kery	Total income	412	1,707	1,775	1,868
Comparison of Conduct   Comp	Operating costs	(219)	(899)	(915)	(932)
(221)   (915)   (928)   (945)	UK bank levy	0	(9)	(9)	(9)
Comparison	Litigation and conduct	(2)	(7)	(5)	(5)
Profit before impairment   191	Total operating expenses	(221)	(915)	(928)	(945)
Credit impairment releases / (charges)   (13)   (56)   (77)   (94)	Other net income	(0)	(1)	(1)	(1)
Profit before tax  178	Profit before impairment	191	791	847	922
Risk weighted assets (Ebn)   21   21   23   24	Credit impairment releases/(charges)	(13)	(56)	(77)	(94)
Same	Profit before tax	178	736	770	828
308   1,272   1,343   1,409	Risk weighted assets (£bn)	21	21	23	24
308   1,272   1,343   1,409	Barclays Private Bank & Wealth M	anagement			
UK bank levy 0 (4) (4) (4) (4) (4) (4) (4) (4) (4) (4)	Total income		1,272	1,343	1,409
Comparison and conduct	Operating costs	(203)	(854)	(894)	(929)
Comparison of	UK bank levy	0	(4)	(4)	(4)
Other net income Other	Litigation and conduct	(1)	(5)	(4)	(4)
Profit before impairment	Total operating expenses	(204)	(863)	(902)	(937)
Credit impairment releases/(charges)   (2)   (7)   (8)   (9)	Other net income	0	0	0	0
Profit before tax   103	Profit before impairment	104	409	441	472
Risk weighted assets (Ebn)   7   8   8   8	Credit impairment releases/(charges)	(2)	(7)	(8)	(9)
Comparing costs   Comparing	Profit before tax	103	402	433	463
3,397	Risk weighted assets (Ebn)	7	8	8	8
Operating costs       (2,032)       (7,609)       (7,721)       (7,842)         UK bank levy       0       (125)       (127)       (127)         Litigation and conduct       (22)       (89)       (89)       (89)         Total operating expenses       (2,053)       (7,823)       (7,936)       (8,058)         Other net income       0       0       0       0         Profit before impairment       1,343       3,665       4,026       4,285         Credit impairment releases/(charges)       (28)       (106)       (133)       (146)         Profit before tax       1,316       3,560       3,893       4,140	<b>Barclays Investment Bank</b>				
UK bank levy 0 (125) (127) (127) Litigation and conduct (22) (89) (89) (89)  Total operating expenses (2,053) (7,823) (7,936) (8,058)  Other net income 0 0 0 0  Profit before impairment 1,343 3,665 4,026 4,285  Credit impairment releases/(charges) (28) (106) (133) (146)  Profit before tax 1,316 3,560 3,893 4,140	Total income	3,397	11,488	11,962	12,343
Litigation and conduct       (22)       (89)       (89)       (89)         Total operating expenses       (2,053)       (7,823)       (7,936)       (8,058)         Other net income       0       0       0       0         Profit before impairment       1,343       3,665       4,026       4,285         Credit impairment releases/(charges)       (28)       (106)       (133)       (146)         Profit before tax       1,316       3,560       3,893       4,140	Operating costs	(2,032)	(7,609)	(7,721)	(7,842)
(2,053)   (7,823)   (7,936)   (8,058)	UK bank levy	0	(125)	(127)	(127)
Other net income         0         0         0         0           Profit before impairment         1,343         3,665         4,026         4,285           Credit impairment releases/(charges)         (28)         (106)         (133)         (146)           Profit before tax         1,316         3,560         3,893         4,140	Litigation and conduct	(22)	(89)	(89)	(89)
Profit before impairment         1,343         3,665         4,026         4,285           Credit impairment releases/(charges)         (28)         (106)         (133)         (146)           Profit before tax         1,316         3,560         3,893         4,140	Total operating expenses	(2,053)	(7,823)	(7,936)	(8,058)
Credit impairment releases/(charges)         (28)         (106)         (133)         (146)           Profit before tax         1,316         3,560         3,893         4,140	Other net income	0	0	0	0
Profit before tax 1,316 3,560 3,893 4,140	Profit before impairment	1,343	3,665	4,026	4,285
	Credit impairment releases/(charges)	(28)	(106)	(133)	(146)
Risk weighted assets (£bn) 200 196 198 198	Profit before tax	1,316	3,560	3,893	4,140
	Risk weighted assets (Ebn)	200	196	198	198

### **Barclays US Consumer Bank**

859	3,472	3,817	4,203
(422)	(1,722)	(1,821)	(1,926)
0	0	0	0
(4)	(15)	(15)	(15)
(425)	(1,736)	(1,836)	(1,941)
(0)	0	0	(0)
433	1,736	1,982	2,262
(382)	(1,329)	(1,248)	(1,303)
51	407	733	959
25	41	43	46
	(422) 0 (4) (425) (0) 433 (382) 51	(422) (1,722) 0 0 (4) (15) (425) (1,736) (0) 0 433 1,736 (382) (1,329) 51 407	(422)     (1,722)     (1,821)       0     0     0       (4)     (15)     (15)       (425)     (1,736)     (1,836)       (0)     0     0       433     1,736     1,982       (382)     (1,329)     (1,248)       51     407     733

#### **Head Office**

Total income	128	445	362	314
Operating costs	(191)	(767)	(686)	(666)
UK bank levy	0	(13)	(13)	(13)
Litigation and conduct	(8)	(67)	(37)	(34)
Total operating expenses	(199)	(847)	(736)	(713)
Other net income	(0)	28	(1)	(1)
Profit before impairment	(71)	(374)	(375)	(399)
Credit impairment releases/(charges)	(9)	(34)	(31)	(31)
Profit before tax	(80)	(408)	(406)	(430)
Risk weighted assets (£bn)	19	17	18	21

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Prior to preparation, Barclays Investor Relations requested certain sell-side analysts which, to the best of Barclays' knowledge, cover the Barclays Group to provide their estimates for each of the line items appearing in the tables above by submitting such estimates to Visible Alpha, a third party platform (see Visible Alpha disclaimer below).

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